

**DIVISION OF HEALTH PLANNING  
AND RESOURCE DEVELOPMENT  
FEBRUARY 2013**

**CON REVIEW: HG-NIS-1212-020  
KEMPER CAH, INC. D/B/A JOHN C. STENNIS MEMORIAL HOSPITAL  
ESTABLISHMENT OF MOBILE MAGNETIC RESONANCE IMAGING (MRI) SERVICES  
CAPITAL EXPENDITURE: \$-0-  
LOCATION: DEKALB, KEMPER COUNTY, MISSISSIPPI**

**STAFF ANALYSIS**

**I. PROJECT SUMMARY**

**A. Applicant Information**

Kemper CAH, Inc. d/b/a John C. Stennis Memorial Hospital (Stennis) is a short-term, general acute care, non-profit hospital owned by Rush Health Systems, Inc., the parent corporation. Kemper CAH, Inc., is owned by Rush Health Systems, Inc. Kemper CAH, Inc. was formed on September 8, 2008 and is listed in good standing with the Office of the Secretary of State. Kemper CAH, Inc. is the governing, management, and operation authority for the hospital. Kemper CAH, Inc. has a seven-member Board of Trustees and Officers.

John C. Stennis Memorial Hospital offers the following modalities; CT, and diagnostic X-Ray services to its patients. Stennis is designated as a critical access hospital (CAH) in Mississippi.

The occupancy rates, average lengths of stay (ALOS), and Medical utilization rates for FY 2011 for (medical/surgical beds only) are show below:

**John C. Stennis Memorial Hospital  
Utilization Data**

<b>Fiscal Year</b>	<b>Occupancy Rate %</b>	<b>ALOS (Days)</b>	<b>Medicaid Utilization Rate (%)</b>
2011	7.57	3.54	10.62

**Source:** Division of Health Facilities Licensure and Certification, Mississippi State Department of Health, (MSDH)

John C. Stennis Memorial Hospital received CON approval on January 22, 2009, for new construction of a 25-bed hospital in Kemper County, DeKalb, Mississippi. Utilization data is not available for year 2010 for Stennis.

**B. Project Description**

Kemper CAH, Inc. d/b/a John C. Stennis Memorial Hospital requests Certificate of Need (CON) authority for the offering of mobile magnetic resonance imaging (MRI) services for one-half (1/2) day per week, four (4) hours per day, on the hospital campus. Upon CON approval, the applicant will enter into a mobile MRI service agreement with Alliance HealthCare Services, Inc. a Delaware corporation d/b/a Alliance Imaging located in Newport, California (Alliance Imaging) the mobile MRI vendor. The applicant asserts that with the addition of mobile MRI services at John C. Stennis Memorial Hospital the facility, will dramatically expand health care service opportunities for the geographic region and its developing economic ventures.

Alliance Imaging intends to use a GE 1.5 T Signa short bore Horizon ES LX mobile MRI unit to provide mobile MRI services to John C. Stennis Memorial Hospital one-half (1/2) day per week, four (4) hours per day. The application contains a proposed MRI master service agreement between Rush Health System, Inc., and Alliance Imaging.

The applicant asserts that the proposed project has no new construction and/or renovation, no new personnel; thus, requires no capital expenditure. John C. Stennis Memorial Hospital asserts that the new constructed facility currently includes adequate covered parking and electricity connections for the mobile MRI equipment/unit.

The applicant included a projected operating statement which shows the first, second, and third years of operation (See Attachment 1).

On November 13, 2012, the MSDH Division of Health Facilities Licensure and Certification approved the existing facility site for the proposed project at John C. Stennis Memorial Hospital location.

**II. TYPE OF REVIEW REQUIRED**

Projects which propose the establishment of MRI services are reviewed in accordance with Section 41-7-191, subparagraph (1)(d)(xii) of the Mississippi Code of 1972 Annotated, as amended, and duly adopted rules, procedures, plans, criteria and standards of the Mississippi State Department of Health.

In accordance with Section 41-7-197 (2) of the Mississippi Code 1972 Annotated, as amended, any person may request a public hearing on this project within 20 days of publication of the staff analysis. The opportunity to request a hearing expires on March 28, 2013.

### III. CONFORMANCE WITH THE STATE HEALTH PLAN AND OTHER ADOPTED CRITERIA AND STANDARDS

#### A. Mississippi State Health Plan (MSHP)

The *FY 2013 Mississippi State Health Plan* contains policy statements, criteria and standards which an applicant is required to meet before receiving Certificate of Need (“CON”) authority for the offering of MRI services. This application is in substantial compliance with applicable criteria and standards.

#### Criteria and Standards for the Offering of Fixed or Mobile MRI Services

##### **SHP Criterion 1 - Need**

The *FY 2013 MSHP* states that an entity desiring to offer MRI services must document that the equipment shall perform a minimum of 2,700 procedures (or 1,700 procedures for rural hospitals) by the end of the second year of operation. However, the *FY 2013 MSHP* states: “If the MRI unit in question is presently utilized by more than one provider of MRI services, the actual number of procedures performed by them during the most recent 12-month period and/or documented projection of physician referrals may be used instead of the formula projections.” In addition, the *Mississippi State Health Plan* requires that if a particular MRI unit is utilized by more than one provider of MRI services, all existing or proposed providers of MRI services must jointly meet the required service volume of 2,700 (or 1,700 for mobile MRI route exclusively serving rural hospitals) procedures annually by the end of the second year of operation.

John C. Stennis Memorial Hospital is not a current provider of mobile MRI services. The hospital seeks to provide MRI services by being added to an existing mobile MRI route that supplies a mobile GE 1.5 T Signa short bore horizon ES LX MRI unit operated by Alliance HealthCare Services, Inc. The applicant asserts that at present, the mobile route includes the following four Rush-affiliated entities/hospitals:

- H.C. Watkins Memorial Hospital, Inc. (Watkins), Quitman, Mississippi
- Alliance Laird Hospital (Laird), Union, Mississippi
- Choctaw General Hospital (Choctaw), Butler, Alabama
- John C. Stennis Memorial Hospital, DeKalb, Mississippi (pending CON approval).

The applicant makes the following projections of MRI procedures to be performed during its first, second, and third years of operation:

Year 1	Year 2	Year 3
240	240	240

**Note:** Stennis projections only.

The applicant asserts that based on the mobile MRI master services agreement between Rush Health Systems, Inc. and Alliance Imaging, the projected total number of mobile MRI procedures guaranteed during the agreement's initial term is 1,320 MRI procedures (pending Stennis CON approval). The applicant asserts that based upon seven (7) MRI procedures performed per eight (8) hour day of service and five (5) procedures performed per four hour day of service, the mobile MRI route projects to perform approximately 2,080 MRI procedures per year. The proposed application contains a copy of the agreement regarding these projections.

The applicant asserts that Alliance Imaging mobile MRI route is currently underutilized and needs additional hospitals to serve. The applicant states that during the past 12-months H.C. Watkins Memorial Hospital, Inc. Quitman, Mississippi and Alliance Laird Hospital, Union, Mississippi performed only 642 MRI procedures. The applicant believes that by having four (4) hospitals on the route will allow for increased utilization and maximize efficiencies. These licensed short-term acute care hospitals are designated as critical access hospitals (CAH) in Mississippi.

According to the *2013 State Health Plan*, H.C. Watkins Memorial Hospital, Inc, Quitman, Mississippi and Alliance Laird Hospital, Union, Mississippi performed 768 MRI procedures for FY 2011. The *2013 MSHP* indicates that in FY 2010 and FY 2011, GHSA VI had a total of 12 MRI sites, mobile and fixed, utilizing 10.2 FTE MRI units. These sites and units performed a total of 18,800 and 16,799 MRI procedures in 2010 and 2011, respectively. The average number of procedures performed per FTE unit for FY 2010 and FY 2011 was 1,843 and 1,647, respectively (see Attachment 2).

Utilizing the *Mississippi Population Projections for 2015, 2020, and 2025*, (September 2008) published by the Center for Policy Research and Planning, Mississippi Institutions of Higher Learning and listed in the *FY 2013 State Health Plan*, Kemper County has a population of 9,979. However, John C. Stennis Memorial Hospital is located in GHSA VI, which has a total population projection of 181,991 with a Mississippi MRI use rate of 82.12. Applying the Mississippi MRI use rate to the population projection in GHSA VI, it revealed the number of MRI procedures that statistically will be generated by the residents of GHSA VI will be 14,945. The applicant notes that when applying the Mississippi MRI use

rate to the population projection of Kemper County, it will statistically generate 819.47 MRI procedures (see formula below).

**Population-Based Formula for Projection of MRI Service Volume**

$$X*Y \div 1,000=V$$

Where, X = Applicant's Defined Service area population

Y = Mississippi MRI Use Rate

V = Expected Volume

$$\frac{9,979 \text{ (Kemper County's population projections)}}{1,000} = 9.979$$

$$9.979 * 82.12 \text{ (MS MRI Use Rate)} = 819.47$$

$$\frac{181,991 \text{ (GHS A 6 population projections)}}{1,000} = 181.99$$

$$181.99 * 82.12 \text{ (MS MRI Use Rate)} = 14,945$$

John C. Stennis Memorial Hospital asserts that Alliance Healthcare Services, Inc. planned to start providing mobile MRI services to Choctaw General Hospital, Butler, Alabama during the month of January 2013 and John C. Stennis Memorial Hospital will be added to the mobile MRI vendor's route currently in operation after CON approval.

Staff contends that in conjunction with the projected number of procedures to be performed on the mobile provider's current route the proposed route appears to be a reasonable route that should perform well over 1,700 MRI scans by the end of the second year of operation (see SHP Criterion 1-Need on page 4 of this staff analysis). The applicant complies with this criterion.

**SHP Criterion 2 – Documentation of Diagnostic Imaging Modalities**

According to the applicant, the hospital certifies that a full range of diagnostic imaging modalities for verification and complementary studies will be available in the area at the time MRI service begin, including, but not limited to, computed tomography (CT), ultrasound, angiography, and conventional radiology.

**SHP Criterion 3 – Accessibility**

John C. Stennis Memorial Hospital certifies that it does not exclude, deny benefits to, or otherwise discriminate against any person on the grounds of race, color, age, sex, ethnicity, or ability to pay, or on the basis of disability in admission to, participation in or receipt of the services and benefits of any of its programs and activities or in employment.

#### **SHP Criterion 4 – Staffing**

The applicant affirms that a full-time, board eligible radiologist or nuclear medicine imaging physician or other board eligible licensed physician whose primary responsibility during the prior three (3) years has been in the acquisition and interpretation of clinical images will be on site during the hours of operation. Also, Ms. Amber Harrell, a full-time MRI technologist-radiographer will be available during the hours of operation to perform the exams. The application contains credentials for Mr. George Michael Harrison, M.S. and Ms. Amber Harrell concerning this criterion.

#### **SHP Criterion 5 – Research Staffing**

The applicant affirms that the hospital will not use MRI equipment for experimental procedures. Further, in the event the hospital uses MRI for experimental purposes, it will be formal/approved protocols and a fulltime medical physicist or MRI scientist with at least one year of experience in diagnostic imaging available in the facility. The applicant references staff's credentials for this criterion.

#### **SHP Criterion 6 – Data Requirement**

The applicant affirms that it will record and maintain the information required by this criterion and shall make the data available to the Department. According to the applicant, the hospital will record the source of payment for procedures and the total amounts charged during the fiscal year.

#### **SHP Criterion 7 – CON Approval**

According to the applicant, the purpose of the proposed application is to obtain CON approval to offer mobile MRI services at John C. Stennis Memorial Hospital.

The applicant submits that Alliance Imaging's mobile MRI equipment/unit (GE 1.5 T Signa short bore Horizon ES LX mobile MRI unit) and the addition of Stennis to Alliance Imaging's existing route are exempt from CON approval based upon the February 15, 2011 Determination of Reviewability application approved by the Department on March 2, 2011.

#### **B. General Review (GR) Criteria**

Chapter 8 of the *Mississippi Certificate of Need Review Manual, September 1, 2011 Revision*, addresses general criteria by which all CON applications are reviewed. This application is in substantial compliance with general review criteria.

### **GR Criterion 1 –State Health Plan**

The application was reviewed for compliance with the *FY 2013 Mississippi State Health Plan* as discussed above.

### **GR Criterion 2 - Long Range Plan**

The applicant states that the hospital was built to provide the residents of Kemper County, Mississippi with the following: access to the same quality physicians, state-of-the-art equipment, and treatment modalities that other Mississippi citizens receive. The applicant asserts that the hospital's long range plan is to offer high quality patient care, access to needed medical services, and the diagnostic disciplines that have become the standard of care in Mississippi hospitals. John C. Stennis Memorial Hospital believes that the provision of mobile MRI services at the hospital is a key component of the hospital's long term plan and the proposed project not only will provide the citizens of Kemper County access to that key diagnostic tool, but will also expand the utility of the hospital as a whole.

### **GR Criterion 3- Availability of Alternatives**

The applicant states that it considered the following two alternatives:

1. **First alternative.** The hospital could either continue to refer patients to other MRI providers located at a further distance from Dekalb and outside Kemper County.
2. **Second alternative.** The hospital considered obtaining CON authority to provide MRI services with a fixed MRI unit.

John C. Stennis Memorial Hospital asserts it rejected referring patients to other facilities because the closest MRI service providers are located in Meridian and Philadelphia, Mississippi both are at least 30-miles from Dekalb. Requiring patients to travel this distance from the hospital limits patients' accessibility to care and will increase cost to patients. The inability to provide MRI services on site disrupts patient care and ignores the needs of the community. Further, many of the existing providers of such services in General Hospital Services Area VI employ mobile MRI technology and the hospital merely seeks to add an additional stop on an existing, currently underutilized mobile MRI route. The applicant asserts that residents of Kemper County should not be forced to travel significant distances for MRI services when existing mobile MRI providers have the capacity to add the hospital to its route. Further, having these serves readily available in the local area ensures that groups such as the poor and elderly, who may not have easy access to transportation, have access to an important diagnostic tool.

The applicant asserts that it rejected the purchase of a fixed MRI unit because of cost, especially relatively to the cost of offering mobile MRI services at the current projected volume. The hospital does not believe that a fixed MRI unit is currently appropriate at its facility.

#### **GR Criterion 4 - Economic Viability**

The applicant's three-year projected operating statement contained in the application indicates net income of \$199,178 the first year, \$197,064 the second year, and \$205,496 the third year of operation.

The applicant submits that the cost for an MRI scan will be \$363 per scan. The charge per scan to patients for the first through third year of operation will be \$1,883, \$1,939 and \$1,998, respectively.

The applicant asserts that in the event the project fails to meet the projected revenues, the operating losses will be funded by the parent corporation, Rush Health Systems, Inc.

The applicant asserts that the proposed project will potentially provide care to recipients who might otherwise not receive MRI services. The applicant believes that if patients do not have local access to mobile MRI services and obtain the services elsewhere, costs will increase as a result of an additional deductible and co-insurance charges. Patient cost would increase as a result of additional travel. By providing the mobile MRI services closer to home, the applicant states the results would cause patients to be treated more timely and in some cases, save carrier costs.

#### **GR Criterion 5 - Need for the Project**

The applicant certifies that it does not exclude, deny benefits to, or otherwise discriminate against any person on the grounds of race, color, age, sex, ethnicity, or ability to pay, or on the basis of disability in admission to, participation in, or receipt of the services and benefits of any of its programs and activities or in employment.

The applicant asserts that Kemper County is a rural county, transportation is limited primarily to travel by personal automobile and there is no current provider of mobile MRI services in Kemper County, Mississippi. If the proposed project is CON approved, Stennis will be the only hospital to offer the proposed mobile MRI services in Kemper County, residents will have improved access to MRI services and will not have to travel significant distances outside of Kemper County to receive MRI services. The new construction of John C. Stennis Memorial



Hospital was completed in 2010, which gives the residents of Kemper County access to an acute care hospital for the first time without having to travel at least thirty (30) minutes. The applicant asserts that many of those who have difficulty traveling, such as the poor and elderly, will have local access to MRI service for the first time. The applicant believes that having local access to these services will improve health care outcomes for the residents of Kemper County.

In addition, the applicant asserts that another need for the proposed project is to offer MRI services to area residents as well as to non-resident workers currently constructing the Coal-Lignite Plant in Kemper County. The applicant asserts that the Workforce Wellness, a department of Rush affiliate, Medical Foundation, Inc., planned a January 2013 clinic opening on site at the Kemper Coal-Lignite Plant to service the construction workers and more than 2,000 employees of the Plant once it is operational. The applicant believes that workplace injuries sustained by current and future workers will likely be treated at both the Workforce Wellness Clinic and John C. Stennis Memorial Hospital and will no doubt, result in the ordering of MRI services. According to the applicant, approximately 24 referrals for MRI services are ordered for hospital inpatients on an annual basis. The applicant asserts that the Medical Clinic of DeKalb operated by a sister entity, estimates 20-25 MRI services are ordered per month.

According to the applicant, John C. Stennis Memorial Hospital's overall objective is to promote quality and continuity of care and to increase patient access to MRI services. John C. Stennis Memorial Hospital believes that if the proposed project is not CON approved, residents of Kemper County must continue to travel longer distances to obtain MRI services.

The application contains six (6) letters of support for the project from healthcare professionals, and city officials.

The Department did not receive any letters of opposition concerning the proposed project.

#### **GR Criterion 6- Access to the Facility**

The applicant asserts that all residents of Kemper County currently have access to the hospital and will continue to have access in the future. Based on the demographics of Kemper County, a substantial portion of the patients served by the hospital are Medicare, Medicaid, and medically indigent patients. John C. Stennis Memorial Hospital will continue to serve these patients and will provide MRI services in accordance with its current practice. Currently, these patients must leave Kemper County to receive MRI services. The applicant believes it is important to serve these patients in Kemper County.

### **GR Criterion 7- Information Requirement**

John C. Stennis Memorial Hospital affirms that it will record and maintain, at a minimum, the information stated in this criterion regarding charity care, care to the medically indigent, and Medicaid populations, and make it available to the Mississippi State Department of Health within 15 days of request.

### **GR Criterion 8 - Relationship to Existing Health Care System**

John C. Stennis Memorial Hospital is located in GHSA VI, Kemper County, Mississippi. According to the applicant, there are no existing MRI service providers in Kemper County. Residents of Kemper County must travel outside of the county to obtain MRI services.

As previously mentioned, the *2013 MSHP* reports MRI data for FY 2010 and FY 2011 and for GHSA VI. The *Plan* also shows there are 12 mobile and fixed MRI sites utilizing 10.2 FTE MRI units. These sites and units performed a total of 18,800 and 16,799 MRI procedures in 2010 and 2011, respectively. The average number of procedures performed per FTE unit for FY 2010 and FY 2011 was 1,843 and 1,647, respectively (see Attachment 2).

Staff concludes that this project should have no significant adverse affect on existing MRI providers in GHSA VI.

As previously mentioned, the Department did not receive any letters of opposition concerning the proposed project.

### **GR Criterion 9 - Availability of Resources**

According to the applicant, the hospital will contract with Alliance Imaging to provide technical personnel as part of its mobile MRI services.

### **GR Criterion 10 – Relationship to Ancillary or Support Services**

According to the applicant, the hospital currently offers a full range of ancillary and support services sufficient to meet the needs of patients at an acute care facility. No additional ancillary or support services will be required.

### **GR Criterion 11- Health Professional Training Programs**

According to the applicant, John C. Stennis Memorial Hospital does not participate in the training of diagnostic imaging students and due to the addition of the proposed project, the hospital does not plan to change.

**GR Criterion 16 - Quality of Care**

John C. Stennis Memorial Hospital is in compliance with the Minimum Standards for the Operation of Mississippi Hospitals. The hospital is accredited by the DNV Healthcare and certified by Medicare and Medicaid as a critical access hospital.

**IV. FINANCIAL FEASIBILITY**

**A. Capital Expenditure Summary**

The applicant asserts that the proposed project has no new construction and/or renovation, no new personnel; thus, requires no capital expenditure.

**B. Method of Financing**

As previously stated, there is no capital expenditure associated with this project.

**C. Effect on Operating Costs**

John C. Stennis Memorial Hospital's three-year projected operating statement is provided in Attachment 1 for the proposed project.

**D. Cost to Medicaid/Medicare**

The applicant's projection to third party payors is as follows (based on gross patient revenue):

<b>Payor</b>	<b>Utilization Percentage</b>	<b>First Year Revenue</b>
<b>Medicare</b>	58%	\$262,114
<b>Medicaid</b>	8%	36,154
<b>Commercial</b>	27%	122,018
<b>Self Pay</b>	7%	31,634
<b>Charity Care</b>	0%	0
<b>Other</b>	<u>0%</u>	<u>0</u>
<b>Total</b>	<b><u>100%</u></b>	<b><u>\$451,920</u></b>

**V. RECOMMENDATION OF OTHER AFFECTED AGENCIES**

The Division of Medicaid was provided an opportunity to review and comment on this project. Based on their analysis, the Division states that effective September 1, 2012, the Division changed the methodology by which it reimburses outpatient services so that the cost incurred, subsequent to that date will no longer affect outpatient payments.

Effective October 1, 2012, the Division changed then the methodology by which it reimburses inpatient services so that the cost incurred, subsequent to that date will only affect cost outlier payments. The estimated increase in cost outlier payments resulting from this project cannot be determined at this time. The Division of Medicaid opposes this project.

**VI. CONCLUSION AND RECOMMENDATION**

This project is in substantial compliance with the criteria and standards for the offering of mobile MRI services as contained in the *FY 2013 Mississippi State Health Plan*, Chapter 8 of the *Mississippi Certificate of Need Review Manual, September 1, 2011 Revision*; and all adopted rules, procedures, and plans of the Mississippi State Department of Health.

The Division of Health Planning and Resource Development recommends approval of the application submitted by Kemper CAH, Inc. d/b/a John C. Stennis Memorial Hospital for the offering of mobile MRI services.

<b>ATTACHMENT 1</b>			
<b>John C. Stennis Memorial Hospital Three-Year Operating Statement (Project Only)</b>			
	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
<b>Revenue</b>			
Inpatient Care Revenue	0	0	0
Outpatient Care Revenue	\$ 451,920	\$465,478	\$479,442
<b>Gross Patient Care Revenue</b>	<b>\$ 451,920</b>	<b>\$465,478</b>	<b>\$479,442</b>
<b>Charity</b>			
Charity	\$ 1,964	\$ 2,023	\$ 2,084
Deductions from Revenue	163,778	179,301	184,680
<b>Net Patient Care Revenue</b>	<b>\$ 286,178</b>	<b>\$284,154</b>	<b>\$292,679</b>
<b>Total Operating Revenue</b>	<b>\$ 286,178</b>	<b>\$284,154</b>	<b>\$292,679</b>
<b>Operating Expenses</b>			
Salaries	0	0	0
Benefits	0	0	0
Supplies	3,000	3,090	3,183
Services	84,000	84,000	84,000
Lease	0	0	0
Depreciation	0	0	0
Interest	0	0	0
Other	0	0	0
<b>Total Operating Expense</b>	<b>\$ 87,000</b>	<b>\$ 87,090</b>	<b>\$ 87,183</b>
<b>Net Operating Income</b>	<b>\$ 199,178</b>	<b>\$ 197,064</b>	<b>\$ 205,496</b>
<b>Assumptions</b>			
Inpatient days	0	0	0
Outpatient days	0	0	0
Number MRI scans	240	240	240
Charge per scans	\$1,883	\$1,939	\$1,998
Charge per inpatient day	0	0	0
Cost per outpatient day	0	0	0
Cost per scans	\$363	\$363	\$363

Note: Figures may be off by \$1 due to rounding

**ATTACHMENT 2**  
**General Hospital Service Area VI**  
**Location and Number of MRI Procedures**  
**FY 2013 State Health Plan**

Facility	Location	Type/No. of Equip.	Number of Procedures Performed FY 2010	Number of Procedures Performed FY 2011	Days Operated 2011	FTE Unit (2011)
Anderson Regional Medical Center*	Meridian (Lauderdale)	F*	1,190	2,138	M-F, 40 Hrs.	1.00
H.C. Watkins Memorial Hospital	Quitman (Clarke)	M	336	226	Tu. & Thr., 16 Hrs.	.40
Imaging Center of Meridian, LLC	Meridian (Lauderdale)	M	1,904	2,540	M-F, 45 Hrs.	1.00
Laird Hospital	Union (Newton)	M	642	542	M. W. & F, 24 Hrs.	.60
Neshoba General Hospital	Philadelphia (Neshoba)	M	2,099	1,914	M-Sat., 48 Hrs.	1.00
Newton Regional Hospital	Newton (Newton)	M	214	194	M, 4 Hrs.	.10
Regional Medical Support Center, Inc. <b>4</b>	Meridian (Lauderdale)	F(3)	6,318	3,803	M-F, 135 Hrs.	3.00
Rush Medical Group <b>5</b>	Meridian (Lauderdale)	F(2)	5,824	5,150	M-F, 120 Hrs.	3.00
Wayne County Hospital	Waynesboro (Wayne)	M	273	292	M, 4 Hrs.	.10
<b>Totals</b>			<b>18,800</b>	<b>16,799</b>		<b>10.2</b>
<b>Average Procedures/ FTE MRI</b>			<b>1,843</b>	<b>1,647</b>		

F – Fixed Unit  
 M -Mobile MRI unit  
 FTE – Full-time equivalent

\* Anderson RMC was CON approved 10/09 for a fixed MRI unit. Alliance Imaging performed mobile MRI services from 10/10-08/12.

**4** Regional Medical Support Center, Inc. performs MRIs for Anderson Regional Medical Center, Anderson Regional Medical Center-South Campus (fka Riley Memorial Hospital), & Rush Foundation Hospital. Regional Medical Support Center, Inc. performed scans for Anderson Regional Medical Center until October 24, 2010.

**5** Rush Medical Group performs MRIs for Rush Foundation Hospital.